



# ANNUAL REPORT 2018-19



**2018-19**

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**SCORE Livelihood Foundation**

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[www.scorelive.in](http://www.scorelive.in)

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## SCORE AT A GLANCE

SCORE Livelihood Foundation (SLF) is a 360° solution provider of social challenges in South Asia based in New Delhi, India

**Vision**  
Establishing eco-system for enabling and enriching livelihood

SCORE's **Mission** is to build resilience of communities and empower them with sustainable and inclusive livelihood options through innovative and scalable models.

Lives Touched  
**5000**

States  
**9**

Districts  
**34**

**Partners**  
Corporates: 5  
Civil Society: 4  
Companies: 2  
Govt.: 1



## SCORE'S LEADERSHIP TEAM

**Mr. Vijay Chaturvedi**, CEO has 30+ years of experience in Development and Corporate Sector. He has been working at senior level positions in Sustainable Development Sector.

He has been all about Livelihood Program/s Design and implementation, CSR engagement, Incubation of Business Models, Social Enterprises Scale up, Entrepreneurship at grass roots, Skill Development for livelihoods, International Trade & Aggregation of Micro Enterprises and Market Development for MSMEs. Capacity Building Initiatives for Livelihoods particularly for Women and Underserved Communities have been hall mark of all initiatives. Access to Impact Investment and working towards Social Returns on Investment (SROI) for credibility with investors and donors were proven across all the initiatives. Additionally, he has been involved in designing programs and scalable/replicable models for Sustainable Development Initiatives funded by Corporate Sector/Foundations, Bi/Multi-laterals and Governments. He has designed and led large teams with multi stakeholder initiatives in WASH, Recycling, Affordable Housing, Renewable Energy, Skill Building, Entrepreneurship, and Community Development.

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**Mr. Madhuban Pandey**, COO is Post Graduate in Program for Entrepreneurship Management from XLRI Jamshedpur, one of the premier institutes in India. He is a Professional Fellow in the area of local economic development, of The United States Department of State. He is also Master Trainer for Start and Improve Your Business (SIYB) program of International Labour Organization (ILO) which is currently the largest global business management training program with a focus on starting and improving businesses on Green Jobs, Climate Change and World of Work. He trains the trainers to ensure the creation of the micro and small enterprises.

He has total 15 years in the Development Sector to specialize in Entrepreneurship, Business Start-up and Business Management. He has extensive field experiences and strategic insights into capacity building and training approaches, service delivery mechanism, livelihood and enterprise development, rural market development, social business incubation, corporate client management and management of projects.

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**Dr. Jayanta Mitra**, Chief Impact Officer is a change agent, researcher, facilitator and a leader in the development sector for more than 20 years. An alumnus of Tata Institute of Social Sciences (TISS), Mumbai, he completed his doctoral studies from TISS (with a partial affiliation from the University of Ottawa, Canada), and started out as a lecturer in his alma mater.

Jayanta has also held important positions in The Energy and Resources Institute (TERI), KGVK – CSR arm of Usha Martin, Bhoruka Charitable Trust and Trickle Up. Besides, while consulting he remained associated with a range of institutions such as UNICEF, UNDP, PRADAN, iVolunteer, ICICI Foundation for Inclusive Growth, SoulAce Consulting and so on. Dr. Mitra has rich academic and field experience in conceptualizing and managing projects with a *Public-Private-People Partnership* approach, which includes forging reciprocal relationships with government organizations, various local, national and international knowledge and resource partners as well as grassroots community-based organizations for inclusive growth. A developmental ideator and thinker, Jayanta has published articles in reputed journals and presented papers in workshops

and conferences in India and abroad. He also served as a Trustee and Board member in various not-for-profit organizations.

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**Mr. Vivek Srivastava**, Advisor to SCORE, has 18 years of Business Consulting experience across leading companies in India, US and Middle East. Consulted leading firms in Social/ Development Sector, EPC, Oil & Gas, Power, Infrastructure & Construction and Textile Industry.

He has extensive experience in Business Strategy & Transformation, Operational Excellence, Cost Optimization, Business Process Re-engineering and Change Management along with strong skills on implementation and benefit realization. His relentless focus has been in Value based Outcome oriented Sustainable solutions. His forte is in building businesses to scale dovetailed with leading practices and preparing for future. He has strong inclination for social sector and has been involved in initiatives on personal and professional front.

Vivek has worked with leading Global Consulting firms for most of his career. He is Mechanical Engineer and Post Graduate in Business Management (MBA).

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**Dr. Reetu Sogani**, Specialist with SCORE, has 19 years of experience in the area of Gender Mainstreaming, Local Knowledge Convergence and Community Resilience Modelling. She has demonstrated, through her impactful work, achievements on the ground on the issues of People's rights over their Resources and Knowledge system and protection of Cultural and Biological diversity.

Reetu also works to mainstream, sensitize and build up the capacity of the organizations on the issue of Food and Nutrition Security, Climate Change and Sustainable Livelihoods through net-working and Policy Advocacy level. She has worked as adviser, expert with various International and National organizations such as IDS, Sussex, Overseas Development Institute, CDKN, PAC (Practical Action Consulting), IDRC, DFID, IIED, UNFPA, Govt. of India & State Govt., on these issues. She has a Master's in Management (MBA) followed by a Doctorate in Environmental Management.

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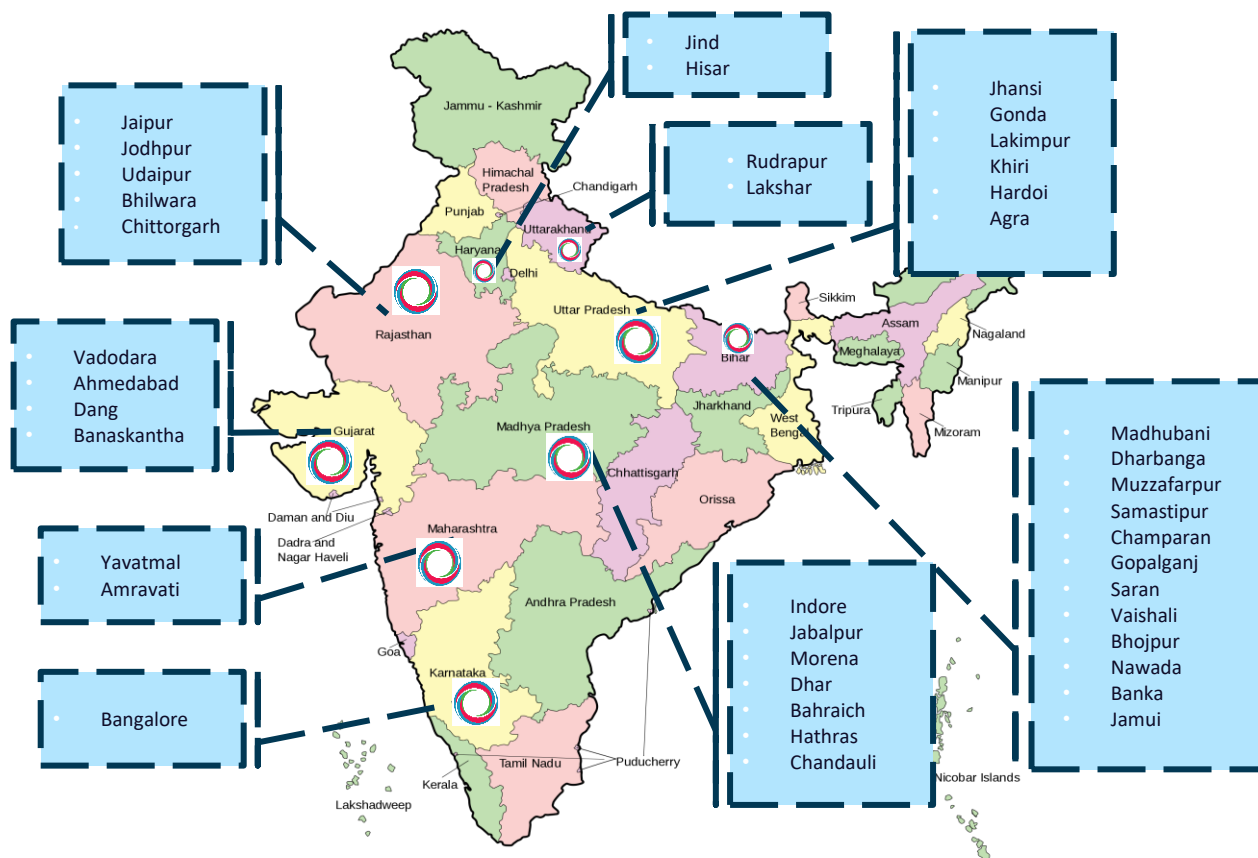
**Dr. Arpita Sutradhar**, Specialist with SCORE is PhD in English literature with a graduate diploma in Journalism. Her article on witch hunting has been referenced in many international research papers. She is passionate about children and her stress busters are travelling and cooking.

She has about 20 years of experience and been working with youth, through various initiatives, on Gender Sensitization and promotion of need-based skilling and livelihoods. Arpita has worked with Indian Institute of Management (IIM) as Project Coordinator and Master Trainer for Barefoot Manager, a program targeted for illiterate men and women in rural Jharkhand. She has, also, worked with Nasscom Foundation as a key person on the Disability Initiative for promoting Inclusive culture in the IT sector. She has been actively associated with Swachh Bharat Abhiyan targeting rural areas on Health and Hygiene. Earlier in her career she worked as a journalist with National and International agencies working mainly on women, livelihoods and social issues.

**Ms. Nalini Kaushal**, Advisor to SCORE, is a CSR and Learning & Development Specialist with over 16 years of experience. An alumna of S P Jain Institute of Management and Research, Nalini is a culturally literate contributor with international experience which ranges from leading learning and development function to social development programmes with MNCs like TATA AIA, GEMS group and more recently, Hindustan Unilever Limited (HUL). At HUL, she was instrumental in developing and later leading their community development programme, 'Prabhat'; which has directly impacted over 1.7 Million people across South Asia.

Nalini's areas of expertise include conceptualization and execution of sustainable developmental Initiatives, Strategic Planning, Stakeholder Management, Brand management including communication development and Innovations. Nalini has a consistent track record of creating scalable, replicable and sustainable models especially in green field sites; coupled with strong leadership skills and team management acumen.

## SCORE'S NATIONAL FOOTPRINT



### Geographical Coverage

SCORE's operating model is collaborative and it works with the partner organization to create large scale impact through an effective resource and capacity mobilization. SCORE along with its partner organizations is working in part of Uttar Pradesh, Madhya Pradesh, Gujarat, Bihar, Rajasthan, Maharashtra, Uttarakhand, Haryana and Karnataka and exploring an opportunity to expand in the other northern and north east states.



## FROM THE DESK OF VIJAY CHATURVEDI, CEO

"We keep moving forward, opening new doors, and doing new things, because we're curious and curiosity keeps leading us down new paths." – Walt Disney

SCORE began the last year with a thought that "On a highway someone is always ahead of you; who are we trying to beat in the race" therefore, we have to only go ahead of our own milestones and create new benchmarks for ourselves.

The journey has been eventful; several significant milestones achieved. SCORE's flagship programmes such as SAKHI, SHEudyami and SARALsamuday have left a mark by touching lives of thousands of disadvantaged including women and adolescent girls by providing financial literacy, entrepreneurial and life skills as well as an integrated skill-oriented training for several segments of community. Primarily these initiatives revolved around resilience and access models, enterprise development, local or artisanal knowledge convergence wherein SCORE team remained engaged with the community such as Madhubani painting and art work through the year, transferring technical skills and knowledge for effective market linkage and increased earnings of women enhancing the brand value in the area of self-employment and entrepreneurship.

SCORE team, further, expanded its portfolio and collaborated with corporate sector with new products and services and carried out research, situation analysis and assessments for the companies in their influence areas of operation for understanding context and demographic data; expert teams were deployed for quality outputs and reports. Some of the key initiatives were supported by leading corporate players like Reckitt Benkiser, FICCL and J K Tyre.

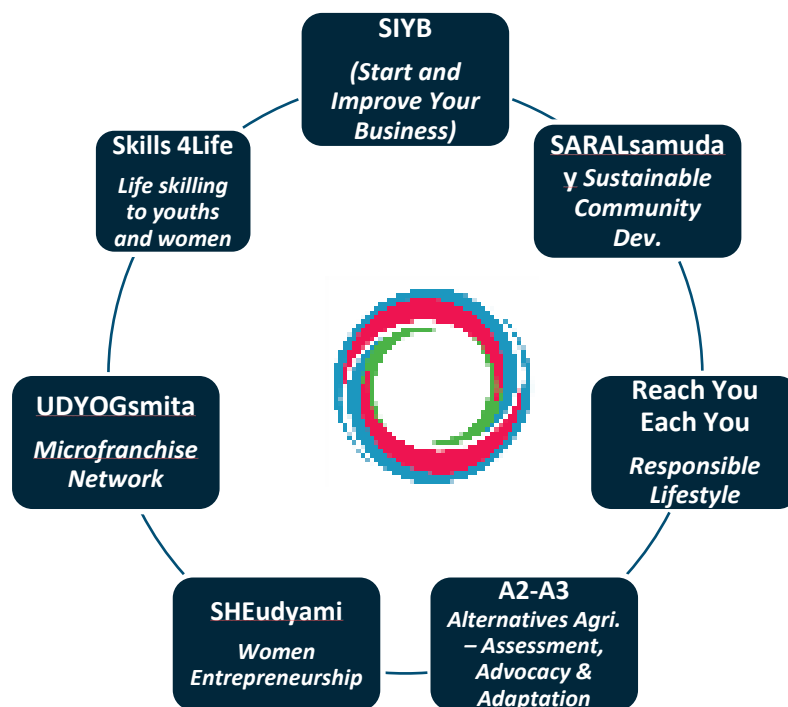
Networking and partnership base have been widened as we could alliance with multiple credible social sector agencies, corporate foundations and government bodies and that is evident from the assignments we carried out so far. The previous year's learning. In-house reflection, objective review, internal and external capacity building and system strengthening efforts contributed immensely in rectifying past mistake; ambitious thinking and appropriate positioning for consolidation, co-creation and convergence. Team strengthened internal processes to plan better including legal compliances and regulatory activities. Calendarized planning and review processes were put in place to increase the efficiency without compromising on quality. Fiscal health was kept under check for better in-house resilience.

Core values continued to be guiding force to retain its focus on quality, accuracy and transparency. We believe this will pave the way for success and greater achievements as we move forward with a renewed hope and zeal to make a difference in the lives of people through facilitation, innovation, skilling, strategic thinking, action-research and advocacy.

Moving forward we aspire and continue to build a robust triple bottom line impact creation ambience within our organization and leverage institutional collaborations for a strategic alliance with stakeholders. As Lyndon B. Johnson says, and I quote ""Yesterday is not ours to recover, but tomorrow is ours to win or lose."

## SCORE'S FLAGSHIP PROGRAMMES

SCORE has developed its own flagship programmes, as depicted below, so as to create a triple bottom line (TBL) impact.



## SCORE'S FOCUS AREAS & APPROACH

Resilience and Access Models	Entrepreneurship and Enterprise Development	Local knowledge Convergence
<ul style="list-style-type: none"> <li>• Institutional framework</li> <li>• Thematic mainstreaming (CC*, Gender and WASH**)</li> <li>• Vocational and life skills</li> <li>• Baseline Surveys &amp; Impact Assessment</li> </ul>	<ul style="list-style-type: none"> <li>• Capacity building and training</li> <li>• Business development services</li> <li>• Aggregation models</li> <li>• Enterprise incubation</li> </ul>	<ul style="list-style-type: none"> <li>• Traditional knowledge upscaling</li> <li>• Technology integration</li> <li>• Good practices replication</li> <li>• Situational Analysis and Social Return on Investment Analysis</li> </ul>

\*CC –Climate Change

\*\*WASH –Water Sanitation & Hygiene

Above areas are aligned with gender mainstreaming and cross cutting issues. Youth, Women and Children are main target audience and remain at the core of SCORE's interventions.



## CONTRIBUTION TO THE THEMATIC AREAS

# RESILIENCE AND ACCESS MODELS

- INSTITUTIONAL FRAMEWORK
- THEMATIC MAINSTREAMING
- VOCATIONAL AND LIFE SKILLS
- BASELINE SURVEY & IMPACT ASSESSMENT



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## I- INSTITUTIONAL FRAMEWORK

Throughout the year SCORE was involved in formation and strengthening of community institutions.

**Women Common Interest Group** – SCORE had formed 12 common interest groups in Gujarat, Bihar and Rajasthan. The purpose of these groups is to create women collectives and improve their socio-economic and political situations.

20  
Community  
Institutions  
Created

**Youth Groups** – Youth groups are formed to make them change agent in the community and contribute to the village development processes. On time to time their leadership qualities are nurtured. In the financial year 2 youth groups are formed.

**Bal Club** – Children's club is formed at the school level to involve school children in various extracurricular activities. In the financial year 2 Bal Club was formed

**Women run Production Centers-** Women run production centers are created to help women earn their livelihood in a collective manner. In this financial year 4 women run production centers were established.



## II- MOBILE MEDICAL UNIT AUDIT – MAHARASHTRA & RAJASTHAN

Mobile Medicare Unit (MMU) was an initiative of Fullerton India under its corporate social responsibility initiatives. The project has been implemented by SEVAMIB and Anirban Rural Welfare Society at Lucknow, Uttar Pradesh based organization. MMU got launched in June 2018 at Amravati district in Maharashtra and Sikar districts in Rajasthan by SEVAMOB. Since it's operational from last 2 months both Fullerton and SEVAMOB wanted to do an audit of the MMU operations at both the locations. In order to do that an independent agency called SCORE Livelihood Foundation, New Delhi was engaged to do the MMU audit at both the locations. The detailed audit report for both the locations is part of this report.

SCORE Livelihood Foundation had engaged Mr. Madhuban Pandey, to do the audit at both the locations. The auditor has spent 4-4 hours at both the locations to complete the audit. A structured questionnaire was used to capture the required data. Discussions with each of the staff members were done to understand their roles in the MMU and their perspectives about its services. Few of the beneficiaries and community people were also interviewed to understand the impact of the services. The overall audit was done of the following parameters: - Location of the camp - Community awareness about the camps - Camp data and its documentation - Staff at the MMU offering the medical services - Apparatus/equipment used during the camp - MMU services being offered and - Doctor's behavior with the patients.

*It was advised to develop a very strong SoP and orient the staff members on it to offer the process driven, impactful medical services to the targeted communities. SCORE further suggested certain areas of improvement and recommendations which might be useful to improve the services in the available resources.*



### III- SCOPING STUDY AND A DETAILED SITUATIONAL ANALYSIS IN LAKSAR, UTTARAKHAND

Further, SCORE had carried out a Scoping Study and a detailed Situational analysis in Laksar (Haridwar) region. JK Tyre's corporate team brainstormed with SCORE Livelihood Foundation on assessing scope for designing any CSR strategy and intervening at the local level for enhancing the overall quality of people in the areas around Laksar from where they draw labour force and where the plant is located to produce tyres.

Irrespective of the fact whether business generates sufficient surplus or not, the market and customer base and their expectations changed rapidly with broader sustainability considerations. It is time to think of investing in the communities that enables directly or otherwise in thriving and sustaining business in an ethical way.

The deliberation eventually triggered the thought of assessing the ground situation and capturing local needs and aspirations and hence there was a felt need to make a 3 day trip (20-22 Dec 2018) to the field location (in and around Laksar) to interact with multiple stakeholders and get a feel of the real environment, scope and design subsequent steps for a detailed baseline cum need assessment for a short and medium-term as well as a longer term strategy.



#### IV- IMPACT ASSESSMENT STUDY OF CSR PROJECTS, MORAINA, MP

JK Tyre intended to commission an impact assessment study in Morena region wherein some of their projects on sanitation, livelihood and water conservation, and livestock development were rolled out by local partners during the last 3 years. The initiatives of reaching out to the potential stakeholders through these projects presumably have created a ripple and hence an assessment was planned to visualize and estimate the magnitude of the impact or transformation happened at various levels.

As the company was keen to ascertain the levels of change on the ground and how interventions impacted lives in the target areas, SCORE Livelihood Foundation was approached to share its thoughts on how to go about it, its approach and tentative cost estimates for carrying out the study.



The field visit and interaction with various stakeholders enabled the SCORE team suggest certain short term and longer-term measures for an overall enrichment and programmatic thinking going forward. Broadly recommendations revolve around technical measures, strategic inputs and certain systemic factors.

SCORE visualized an integrated planning for holistic development that is all inclusive is the way forward that envisions layering around the core theme of economic empowerment. It was emphatically conveyed that J K Tyre ought to visualise the CSR project in a programmatic and inclusive way that integrates water conservation, innovative agricultural and horticultural practices, on-farm and off-farm livelihood program, women empowerment, sanitation and WASH, life skills, knowledge and market hub.

It was observed that the company's future building blocks towards the next steps must be enterprise promotion, market scanning, value chain analysis, backward and forward linkages, diversification and value addition in order to create a pathway towards economic empowerment and overall wellbeing. This could be realised through a comprehensive CSR initiative promoting sustainable livelihood and climate resilient and technology enabled agro-practices.

## IV- VOCATIONAL SKILLS FOR WOMEN- BIHAR AND GUJARAT

SHEudyami project was implemented in partnership with AWAG. The project primarily focused on a) Literate/semi-literate women aged between 18 to 35 years who has either some basic skills or inclined towards learning it through a formal training system. b) Women who were willing to become a self-employed to sustain their livelihood.

Total of 215 women were imparted vocational skills in Stitching and Tailoring and Madhubani painting. In Madhubani district of Bihar total 36 women were trained in Madhubani painting out of which 20 were already having the basic skills. SCORE primarily focused on refining the quality of painting and trained them to apply their skill on different media like Handmade Paper & Cloth.

200 women's  
vocational  
skills  
development

In Darbhanga Districts of Bihar and Kathwada & Ognaj location in Ahmedabad districts of Gujarat effort was made to train 178 women in basic tailoring and stitching to impart them the right skill so that they could earn some income.

Initially the contribution of these women to their family in terms of monetary value was almost zero as they were not skilled. SCORE trained them and imparted market related skill and subsequently some of them started working from their home and started earning. Generally, they earn about Rs. 50-80 a day but it varies depending on the volume of order they receive. During festive season one finds a spurt in income and the earning ranges between Rs. 200-300.



## V- LIFE SKILLS' TRAINING

Life skills training was delivered to the school children, youth, adolescent girls and women under SHEudyami and SARALsamudaay project.

The purpose of the life skills was to build resilience and help them to face the real-life challenges. The following topics were covered during the life skills training:

- Knowing yourself
- Basics of leadership
- Communication, negotiation and presentation skills
- Interpersonal skills
- Decision making
- Stress management
- Work life balance
- Personal health and hygiene
- Access to entitlements
- Financial and digital literacy awareness

550 school  
children,  
adolescent girls,  
women and  
youth trained in  
life skills



# ENTERPRISE AND ENTREPRENEURSHIP DEVELOPMENT

- CAPACITY BUILDING AND TRAINING
- BUSINESS DEVELOPMENT SERVICES
- AGGREGATION MODELS
- ENTERPRISE INCUBATIONS



## I- MSME STAFF'S CAPACITY BUILDING AND TRAINING

Capacity building for the Min. of Micro, Small and Medium Enterprises (MSME) staff was done in Kerala, Chennai and Goa. SCORE expert team was involved in delivering the training to the 100 staff members in the area of Stress Management, providing the BDS services and conflict management.

These training interventions were funded by Ministry of MSME and participants were the MSME officials.



**Generate Your Business Idea training was organized in Aurangabad districts of Maharashtra for potential entrepreneurs.**



## II- PROVIDING ENTREPRENEURIAL ASSISTANCE TO WOMEN ENTREPRENEURS – BANGALORE, KARNATAKA

SCORE is a technical partner with Smile Foundation, New Delhi to provide the technical and an entrepreneurial assistance to the 20 existing women entrepreneurs in Bangalore. The basic idea is to provide assistance to these women so that they can increase their sales, earn profits and improve or expand their businesses



The concern areas of these 20 identified and selected women entrepreneurs were:

- Understanding Key components of business
- Understanding demand and supply
- Understanding Cash Flow
- Importance of record keeping
- Money management
- Calculating Turnover, Profit and loss
- Planning and setting up monthly financial goals

20 women  
entrepreneur's  
business got  
improved

### III- BUILDING CAPACITIES OF BUSINESS DEVELOPMENT SERVICE PROVIDERS

Business Development Service (BDS) providers play a vital role in creation and promotion of micro and small enterprises. SCORE was involved in this financial year to build capacities of 100 BDS providers from 2 districts of Haryana and 2 districts of Karnataka.

The project was funded by the Foundation for Rural Entrepreneurship Development (FRIEND), New Delhi. Start and Improve Your Business (SIYB) programme of ILO was delivered to these 200 women entrepreneurs by the SCORE SIYB Master Trainers. They have received the programme participation certificate and ILO's certificate through ILO's SIYB online gateway.

100 BDS  
Providers

2 States -  
Haryana and  
Karnataka

4 Districts



## IV- SHEUDYAMI – ACCELERATING WOMEN SELF-RELIANCE: BIHAR & GUJARAT

SHEudyami is a flagship programme of SCORE. SCORE had implemented with project along with its partner organization AWAG whereas financial assistance was provided by Fullerton Micro Credit Company Ltd.

**SHEUDYAMI** Accelerating Self Reliance  
A SCORE INITIATIVE

200 women entrepreneurs had undergone through the technical and entrepreneurship building training programme from 2 districts in Gujarat and 2 districts in Bihar. These women were trained in stitching & tailoring and Madhubani painting. The women who had been selected were already having the required basic technical skills and their advanced/market skills was development. The women had undergone through very intensive enterprise development training and hand holding support was provided to them to help them to learn a skill and earn their livelihood.

Post to the training financial and market assistance was provided to these women. At present these women are involved in earning their livelihood through forming their collectives.

200 women's entrepreneurial skills built and 100 women are involved in managing their own enterprise



## V- SHEUDYAMI – ACCELERATING WOMEN SELF-RELIANCE: RAJASTHAN

SHEudyami is a flagship programme of SCORE. SCORE had implemented with project along with its partner organization Pragati Bharat whereas financial assistance was provided by Fullerton Micro Credit Company Ltd.



200 women entrepreneurs had undergone through the technical and entrepreneurship building training programme from 4 districts in Rajasthan. These women were trained in stitching & tailoring. Each of the women had undergone 6 months intensive skills and entrepreneurship development training programme. The women selected for this programme doesn't had any skills. The women had undergone through very intensive enterprise development training and hand holding support was provided to them to help them to learn a skill and earn their livelihood.

Post to the training financial and market assistance was provided to these women. At present these women are involved in earning their livelihood through forming their collectives.

**200 women's  
entrepreneurial skills built  
and 100 women are  
involved in managing their  
own enterprise.  
4 Production Centres got  
set up.**

# LOCAL KNOWLEDGE CONVERGENCE

- TRADITIONAL KNOWLEDGE UPSCALING
- TECHNOLOGY INTEGRATION
- GOOD PRACTICES REPLICATION
- SITUATIONAL ANALYSIS AND SOCIAL RETURN ON INVESTMENT ANALYSIS



## I- PROJECT SAKHI: FINANCIAL LITERACY TO RURAL WOMEN – MAHARASHTRA, RAJASTHAN AND BIHAR

SAKHI project that was supported by Fullerton was rolled out in partnership with Society for Pragati Bharat (SPB).

The major objective was to make rural and semi urban women aware about the various aspects of financial literacy wherein the focus was on

- Literate/semi-literate women aged between 18 to 45 years who have basic level of numerical skills
- Women who were willing to gain financial stability

Total of 3000 rural women from 6 districts of Bihar, Rajasthan and Maharashtra gone through the financial literacy awareness program and fund management best practices.

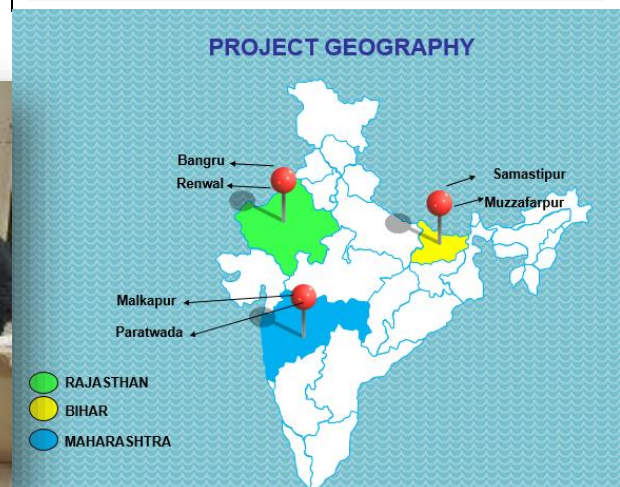
The main contents of the programme was Savings, RD, FD, Mobile banking, insurance etc.

Financial literacy will help 3000 women in protecting society and individuals against exploitative financial schemes and exorbitant interest rate charged by moneylenders.

➤ It is important for women to familiarize themselves with the finance world to be financially independent. This will lift their status in the society as they will match up with the male section of the society as far as financial decisions are concerned.

➤ It is supposed that if there is a difference in the financial literacy level of men and women, it may affect the relative economic power within the household. The training had somehow contributed in filling this gap.

➤ Men and women will allocate household resources according to different preferences this have implications for the well-being of the family. it has been observed that household resources in women's hands has been observed to be more likely spent on improving family well-being, particularly that of children. More profound knowledge will help women to spend the resources wisely.



**3000 Women, 6 Districts, 3 States, 60 Women Trainers**

## II- PROJECT SARALSAMUDAAY: SUSTAINABLE COMMUNITY DEVELOPMENT PROJECT IMPLEMENTED IN VADODARA, GUJARAT

SARALsamudaay = SARAL- Sustainable Action for Resilience and Advance Livelihood

SARALsamudaay is an overall community development programme and is a flagship programme of SCORE.

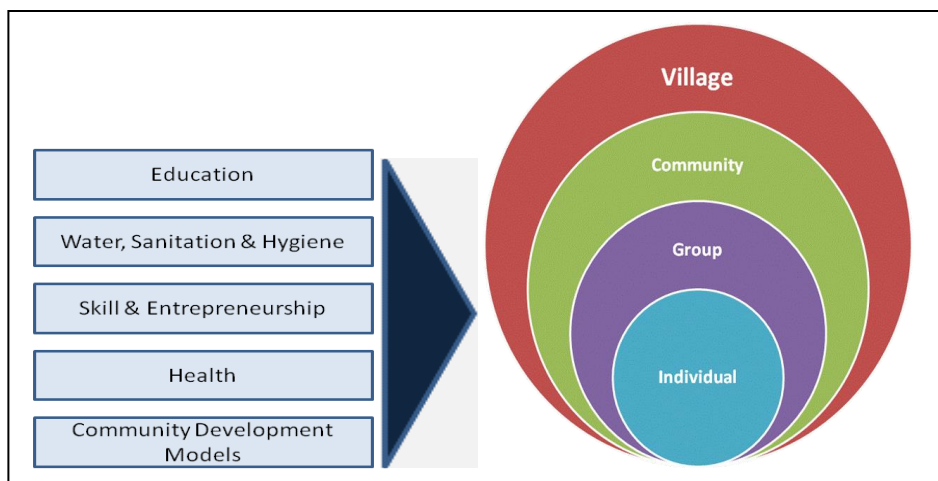
The programme was co-implemented by SCORE and its partner organization AWAG in 2 villages of Waghodia taluka of Vadodara districts of Gujarat. The project was funded by L&T.



The programme goal was to initiate a Sustainable Action for Resilience and Advanced Livelihood by focusing on the skill building, entrepreneurship and health of the community as part of current phase.

On the basis of the community need assessment the Ropa and Mastupura village of Vadodara district got finalized for the SARALsamudaay project intervention.

SARALsamuday program is inherently based on the integrated sustainable development of individual, family, community and village. It's a inclusive program which involves relevant stakeholders in driving change across various components to fulfill the community needs and create a visible and meaningful impact:



The program focus is to inform and empower community, create an opportunity so that they learn skills and earn their livelihood, bridge the information gap and form & nurture the community institutions. Such

program implementation is planned to initiate the intervention with the individuals and groups followed by the community and overall villages.

SARALsamuday project touched more than 1000 lives so far and opened the door for many to peep into the future. It created a space for several children, young adolescents and women in

particular to express themselves, discover their hidden talent and realise their aspirations. It is a stepping stone towards empowerment, emancipation and prosperity.

2 villages	60 women and youth provided vocational skills	200 women and youth underwent Business Idea Generation Training	100 women and youth attended Business Start up Training
200 women & adolescent girls trained on Life skills, financial literacy, Legal & WASH awareness	5 Community institutions formed and nurtured	2 Production centers set up	1 Community resource center established
	2 Schools' infrastructure upgraded and sports equipments provided	1 community library set up	



### III- COMMUNITY SITUATIONAL ANALYSIS TO PLAN THE CSR INTERVENTIONS – UDHAM SINGH NAGAR

Need assessment survey was carried out by SCORE on behalf of Reckitt Benckiser. On the basis of the discussions with the RB group officials and the Reconnaissance visit it was realized to do a detailed need assessment to understand the socio, economic, political and agro-climatic situation, people's mindset and attitude, communities' need to improve their quality of life and the local knowledge, skills and awareness levels.

RB Group had engaged SCORE Livelihood Foundation to conduct a "Situational Analysis" and "Eco-System Mapping" for the project impacted areas. The assessment covered all the relevant target groups at both institutional level (Aanganwadis, Primary Health Centres, Schools, Colleges, Polytechnics, Local NGOs, etc) as well as at individual level (Students, Adolescent Girls, Men, Women, Youth, Farmers, Community leaders, etc).

The recommendation for RB was to create a holistic community development approach which will strengthen the communities and provide relevant support to enhance life and livelihood; through an inclusive program focusing on integrated sustainable development of individual, family, community and village by involving relevant stakeholders in driving change to fulfill the community needs and create a visible and meaningful impact.

Seven thematic areas had been identified, namely Water, Sanitation, Hygiene & Health (WASHH), Education, Skill Building & Livelihoods, Infrastructure Support Systems, Alternative Agricultural Practices, Institution Development and Creation of Community based Micro and Small Enterprises. The recommendation was to divide the interventions in three stages – Initiation (short-term), Scale-up (Medium term) & Transformation (Long term). The SCORE report charted out detailed intervention plan for each thematic area. Sustainability being at the center of RB's corporate strategy, it is imperative that it's key pillars are integrated with the interventions that the Sitarganj factory initiates. It also needs to tie up with not only the National priorities for India but with the Sustainable Development Goals.



# FINANCIAL REPORT

SCORE LIVELIHOOD FOUNDATION				
CIN: U74999DL2017NPL322732				
Balance Sheet as at 31st March, 2019				
B4/107, 2nd Floor Safdarjung Enclave Delhi South West Delhi DI 110029				
		(Amount in Rupees)	(Amount in Rupees)	
Particulars	Schedule No	As at 31st March, 2019	As at 31st March, 2018	
<b>I. EQUITY AND LIABILITIES</b>				
<b>Shareholder's Funds</b>				
(a) Share Capital	1	150,000.00	150,000.00	
(b) Reserves and Surplus	2	489,550.90	152,879.00	
Total (a)		639,550.90	302,879.00	
<b>Non-Current Liabilities</b>				
(a) Long Term Borrowings		-	-	
(b) Deferred Tax Liabilities		-	-	
(c) Long Term Provision		-	-	
Total (b)		-	-	
<b>Current Liabilities</b>				
(a) Short Term Borrowing	3	321,000.00	-	
(b) Trade Payables	4	89,306.16	-	
- Sundry Creditors		-	59,732.00	
- Others		-	202,429.00	
(c) Other Current Liabilities	5	1,099,541.37	50,000.00	
(d) Short Term Provision	6	118,151.91	-	
Total (a+b+c)		1,627,999.44	312,161.00	
		2,267,551.00	615,041.00	
<b>II. ASSETS</b>				
<b>Non Current Assets</b>				
(a) Properties, Plants & Equipments	7	48,098.00	-	
(b) Deferred Tax Assets(Net)	8	393.00	-	
(c) Misc. Expenditure		-	-	
Total (a)		48,491.00	-	
<b>Current Assets</b>				
(a) Current Investment		-	-	
(b) Inventories	9	753,016.00	3,500.00	
(c) Trade Receivables	10	1,122,130.00	544,891.00	
(d) Cash and Cash Equivalents		-	-	
(e) Short Term Loan & Advances	11	343,914.00	66,650.00	
(f) Other Current Asstes		-	-	
Total (b)		2,219,060.00	615,041.00	
Total (a+b)		2,267,551.00	615,041.00	
Significant Accounting Policies and Notes to Financial Sta 17				
The Schedules referred to above & notes to accounts form an integral part of the accounts. "In term of our separate report of even date"				
For Biswa Chandra Saini & Co. Chartered Accountants Firm Reg. No. 022674N		For and on behalf of the Board of Directors of FOR SCORE LIVELIHOOD FOUNDATION		
Sanjay Kumar Saini Partner, FCA M.No.520687		Vivek Premchandra Srivastava (Director) DIN: 07956587		
		Madhuban Kishore Pandey (Director) DIN: 06993552		
Place: New Delhi Date: 29/06/2019				

**SCORE LIVELIHOOD FOUNDATION**  
CIN: U74999DL2017NPL322739  
**Income & Expenditure as at 31st March, 2019**  
**B4/107, 2nd Floor Safdarjung Enclave Delhi South West Delhi DI 110029**

	Particulars	Schedule No	(Amount in Rupees) As at 31st March, 2019	(Amount in Rupees) As at 31st March, 2018
I.	Revenue from Operations	12	5,325,405.60	435,168.00
II.	Other Income	13	7,895.00	24,023.00
III.	<b>Total Revenue(I+II)</b>		<b>5,333,301.00</b>	<b>459,191.00</b>
IV.	<b>Expenses:</b>			
(a)	Cost of Materials consumed		-	-
(b)	Purchase of Stock-in -Trade		-	-
(c)	Changes in Inventories of Finished goods Work in Progress & Stock in Trade		-	-
(d)	Employee Benefits Expenses	14	2,373,635.00	54,225.00
(e)	Finance Costs	15	676.00	207.00
(f)	Depreciation and Amortization Expenses	7	12,763.00	-
(g)	Other Expenses	16	2,491,796.57	201,881.00
	<b>Total Expenses</b>		<b>4,878,870.57</b>	<b>256,312.00</b>
V.	Surplus Before Exceptional & Extraordinary Items and		454,430.43	202,879.00
VI.	Exceptional Items		-	-
VII.	Surplus Before Extraordinary Items and Tax (V - VI)		454,430.43	202,879.00
VIII.	Extraordinary Items		-	-
IX.	Surplus Before Tax (VII - VIII)		454,430.43	202,879.00
X.	Tax Expense:		118,151.91	50,000
(2) Deferred Tax			393.38	-
XI.	Surplus/(Deficit) for the Period from Continuing Operations		336,671.90	152,879.00
XII.	Surplus/(Deficit) from Discontinuing Operations		-	-
XIII.	Tax Expense of Discontinuing Operations		-	-
XIV.	Surplus/(Deficit) from Discontinuing Operations (XII - XIII)		-	-
XVI.	Earning Per Equity Share:			
(1) Basic			22.44	10.19
(2) Diluted			22.44	10.19
Significant Accounting Policies and Notes to Financial			17	

The Schedules referred to above & notes to accounts form an integral part of the accounts.  
"In term of our separate report of even date"

For Biswa Chandra Saini & Co.  
Chartered Accountants  
Firm Reg. No. 022674N

Sanjay Kumar Saini  
Partner, FCA  
M.No.520687



For and on behalf of the Board of Directors of  
FOR SCORE LIVELIHOOD FOUNDATION

Vivek Premchandra Srivastava  
(Director)  
DIN: 07956587

Madhuban Kishore Pandey  
(Director)  
DIN: 06993552

Place: New Delhi  
Date: 29/06/2019

# SCORE IN THE NEWS

## 15થી 50 વર્ષ સુધીની મહિલાઓને લાભ રોપા ગામ ખાતે મહિલાઓના સિવણ વર્ગનું ઉદ્ઘાટન કરાયું લાઈફ સ્કીલ, પાર્લર ચલાવવા પણ સામગ્રી અપાશે

ભાસ્કર ન્યૂઝ | વાઘોડિયા

વાઘોડિયા તાલુકાના રોપા ગામ ખાતે મહિલાઓને સીવણ વર્ગનું ઉદ્ઘાટન કરવામાં આવ્યું હતું. આ કાર્યક્રમમાં બરોડા સિટીજન કાઉન્સિલના પ્રિયાબેન જગદલે તેમજ સારાબેન તથા આવાજ ટ્રસ્ટીના પ્રિયા પરીખ બીસીસી તેમજ ગામની 45 જેટલી મહિલાઓ કાર્યક્રમમાં હાજરી આપી હતી. આ સિવણ વર્ગ એલએનટી હાઈડ્રોકાર્બન એન્જિનિયરિંગ

દ્વારા ફંડ અર્પણ કરી તેમજ અવાજ અમદાવાદ વિમેન્સ એક્શનગ્રુપ સ્કોરના સંયોજન દ્વારા ચલાવવામાં આવી છે. આ વર્ગમાં 15થી 50 વર્ષ સુધી મહિલાઓને સિવણ વર્ગમાં લાભ આપવામાં આવે છે તેમજ સિવણ વર્ગ પૂર્ણ થયા બાદ મહિલાઓને સિવણની કામગીરી કરી પોતાની જાતે રોજી રોટી મેળવી શકાશે આ ઉપરાંત બહેનોને લગતી લાઈફ સ્કીલ, પાર્લર ચલાવવા તમામ સામગ્રી પણ આપવામાં આવશે.

ના પોતાને આપવામાં આવેલી વિસ્તારની આર્થિક વસ્તી ગણતરી સફળતાપૂર્વક કરી શકે. જે અંગેની તાલીમ આજરોજ હાથ ધરવામાં આવી હતી. ગ્રામીણ મહિલાઓને સ્વનિર્ભર વાઘોડિયા તાલુકાના રોપા તેમજ મસ્તુપુરા ગ્રામીણ મહિલાઓના આર્થિક વિકાસ માટે વિના મૂલ્યે એલ એન્ડ ટી ફાઈનાન્સ દ્વારા સરલ સમુદાય પ્રોજેક્ટ અંતર્ગત જુદાજુદા વિષયો પર મહિલાઓ, યુવાનો તેમજ બાળકોને તાલીમ આપવામાં આવી હતી. વર્ષ 2018-19માં આશરે 250થી 300 જેટલી વ્યક્તિઓને કોમ્પ્યુટર, સ્પોર્ટ્સ, કાયદાકીય હક્ક,

લાઈબ્રેરી, આવકના સ્ત્રોત ઉભા થાય તેવા સ્વરોજગાર ઉદ્યોગ તેમજ ધંધાની તાલીમ આપ્યા બાદ તાલીમાર્થીઓને સંસ્થાના મધુવન પાન્ડે (CEO), ડૉ. જયંતા, સારાબેન બાલ દીવાન તેમજ રશ્મીબેન વડીયાની ઉપસ્થિતિમાં સર્ટિફિકેટનું વિતરણ કરવામાં આવ્યું હતું. ખાસ સંસ્થા સાથે વાતચીત દરમિયાન જાણવા મળ્યું હતું કે આવનાર દિવસોમાં સ્ત્રી સશક્તિકરણ કરવા તેમજ ગ્રામીણ ક્ષેત્રોમાં રોજગારી મળી રહે તેવા ઉદ્દેશથી આગામી દિવસોમાં તાલુકાના અન્ય ગામોમાં પણ સંસ્થા દ્વારા કામગીરી કરવામાં આવશે.

## વાઘોડિયાના ગ્રામ્ય વિસ્તારની મહિલાઓને સ્વનિર્ભર બનવાની તાલીમ આપી પ્રમાણપત્રો એનાયત કરાયા

(પ્રતિનિધિ)

વાઘોડિયા, તા.૧૪  
વાઘોડિયા તાલુકાના રોપા ગામે પ્રાથમિક શાળામાં સરલ સમુદાય પ્રોજેક્ટ અંતર્ગત સ્કોર લાઈવલી હુડ ફાઈન્ડેશન તેમજ અવાજ સંસ્થા થકી એલએનટી ફાઈનાન્સ દ્વારા ગ્રામીણ મહિલાઓ ને સ્વનિર્ભર બનાવવા ટ્રેનિંગ આપ્યા બાદ સંસ્થાના અગ્રણીઓની ઉપસ્થિતિમાં સર્ટિફિકેટ વિતરણ કરવામાં આવ્યું હતું. વાઘોડિયા તાલુકાના રોપા તેમજ મસ્તુપુરા ગ્રામીણ મહિલાઓના આર્થિક વિકાસ માટે વિના મૂલ્યે એલ એન્ડ ટી ફાઈનાન્સ દ્વારા સરલ સમુદાય પ્રોજેક્ટ અંતર્ગત જુદા જુદા વિષયો પર મહિલાઓ, યુવાનો તેમજ બાળકોને તાલીમ આપવામાં આવી હતી વર્ષ ૨૦૧૮-૧૯માં આશરે ૨૫૦ થી ૩૦૦ જેટલી વ્યક્તિઓને કોમ્પ્યુટર, સ્પોર્ટ્સ, કાયદાકીય હક્ક, લાઈબ્રેરી, આવકના સ્ત્રોત ઉભા થાય તેવા



વાઘોડિયા તાલુકાની ગ્રામીણ મહિલાઓને પ્રમાણપત્રો એનાયત કરાયા  
ત્યારની તસ્વીર (તસ્વીર : વિતુલ શાહ, વાઘોડિયા)

સ્વરોજગાર ઉદ્યોગ તેમજ ધંધાની તાલીમ આપ્યા બાદ તાલીમાર્થીઓને સંસ્થાના મધુવન પાન્ડે (સીઈઓ), ડૉ. જયંતા સારાબેન બાલ દીવાન, તેમજ રશ્મીબેન વડીયાઓની ઉપસ્થિતિમાં સર્ટિફિકેટનું વિતરણ કરવામાં આવ્યું હતું. ખાસ સંસ્થા

સાથે વાતચીત દરમિયાન જાણવા મળ્યું કે આવનાર દિવસોમાં સ્ત્રી સશક્તિકરણ કરવા તેમજ ગ્રામીણ ક્ષેત્રોમાં રોજગારી મળી રહે તેવા ઉદ્દેશથી આવનાર દિવસોમાં તાલુકાના અન્ય ગામોમાં પણ સંસ્થા દ્વારા કામગીરી કરવામાં આવશે.

## OUR PARTNERS





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